

# DevOps

## Patterns and Anti-Patterns

Stefan Koell

Microsoft MVP

Software Developer (Royal TS)  
Squash, Pinball, Arcade, Audio and Home Theater  
Enthusiast

@stefankoell, code4ward.net





# Upcoming Events

- 23.8. – 25.8. Experts Live Europe - <http://expertslive.eu>
- 14.9. Experts Live Café Wien
- 5.10. Experts Live Café Linz
- 7.11. Experts Live Austria

<http://expertslive.at>





# What to Expect?

- An overview of DevOps for IT Professionals
- An idea on how DevOps can help
- Some patterns and anti-patterns
- How to get started with DevOps?
- No fancy slides





# What is DevOps?

... is a *culture, movement or practice* that emphasizes the **collaboration and communication** of *software developers and other information technology professionals* while automating the process of software delivery and infrastructure changes.

<https://en.wikipedia.org/wiki/DevOps>





# DevOps in other words ...

... two or more teams (operations and development), responsible together for the entire product lifecycle.

DevOps is not about technology, it's about collaboration.



# Real World Example



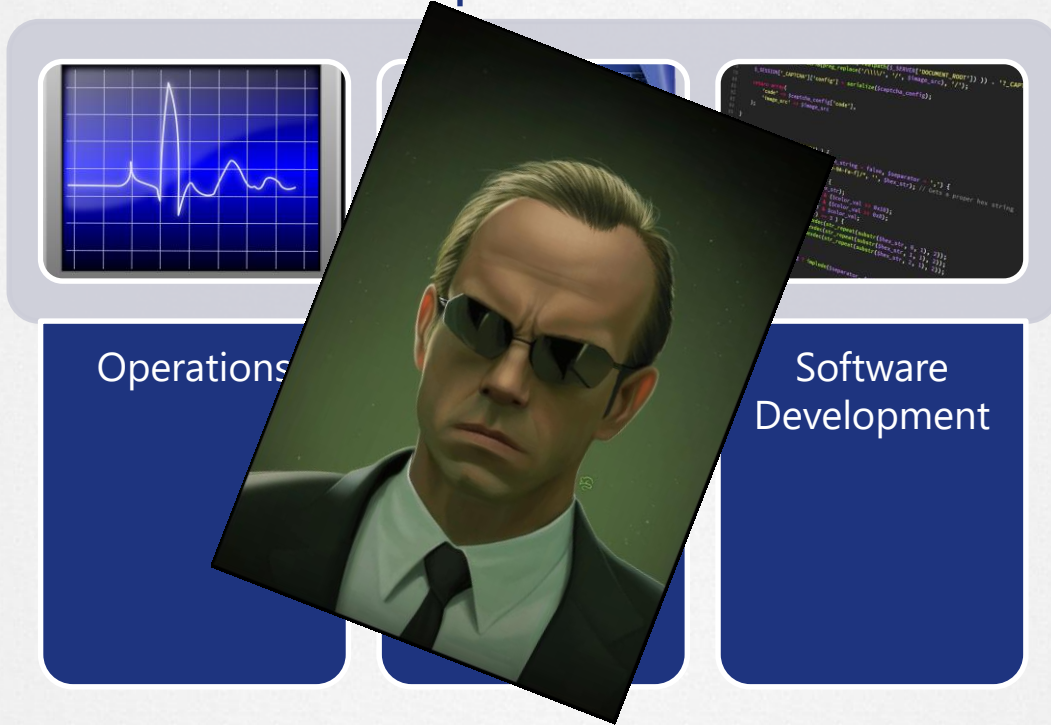
Operations

```
1 function GetCardiac() {
2     $url = "https://api.heart.org/v1/records?patient_id=12345&start_time=2023-01-01T00:00:00Z&end_time=2023-01-31T23:59:59Z"
3     $headers = @{
4         "Content-Type" = "application/json"
5         "Authorization" = "Bearer $token"
6     }
7     $response = Invoke-WebRequest -Uri $url -Method GET -Headers $headers
8     $content = $response.Content | ConvertFrom-Json
9     $records = $content.records
10    $records
11 }
12
13 function WriteCardiac($records) {
14     $table = @{}
15     $table["records"] = $records
16     $table["start_time"] = $records[0].start_time
17     $table["end_time"] = $records[-1].end_time
18     $table["patient_id"] = $records[0].patient_id
19     $table
20 }
21
22 $records = GetCardiac
23 $table = WriteCardiac $records
24 $table
```

Software  
Development



# Real World Example





# How can DevOps help?

## Be Agile!

- Continuous Integration  
automated builds and test
- Continuous Delivery  
always be able to release
- Continuous Deployment  
automatically put into production







# How can DevOps help?

- Better product quality
- More reliable releases
- Improved productivity and efficiency
- Improved customer satisfaction

Important: DevOps works everywhere!





# Pattern vs. Anti-Pattern



Pattern



Antipattern





# Death March

- Everyone knows the project is doomed
- Everyone is forced to keep on going
- A lot of overtime demanded
- Result of unrealistic and overly optimistic expectations in scheduling and/or feature scope





# Death March

- Train project management
- Policy for monitoring and controlling projects
- Manage risks and issues
- Provide appropriate resources
- Constrain project scope

As a team member

- Communicating the issues
- Leave project





# Death by Planning

- Project never takes off
- Too many meetings
- Leadership wants to plan every aspect and detail
- Planning is still important and essential!





# Death by Planning

- Specific Agendas
- Do standups where possible
- Only invite required people
- Track meeting costs



# Feature Creep / Scope Creep



**DILBERT** by Scott Adams





# Feature Creep / Scope Creep

- Additional functionality is continually added
- Design by committee
- Product is ready, unnecessary features are added
- Delays shipping / delivery







# Over-Engineering

- Endless polishing of product or code
- Too many abstractions
- Too much flexibility
- Balanced decisions:
  - Backend just needs to work
  - UX must be good from the beginning
  - KISS – Keep it simple, stupid





# Shipping is a Feature

A 50%-good solution that people actually have solves more problems and survives longer than a 99% solution that nobody has because it's in your lab where you're endlessly polishing the damn thing.



Find the MVP (minimum viable product).

*Shipping is a feature.*

*A really important feature. Your product must have it.*





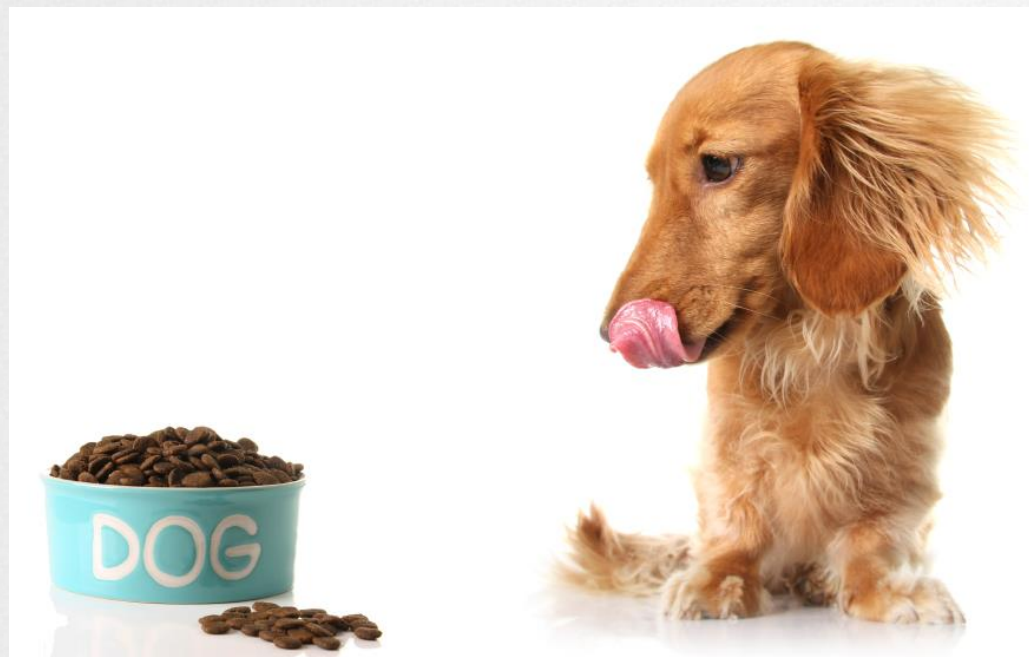
# Duct-Tape or Cowboy Coder

- Creates amazing stuff in short time by hacking code fragments together
- Produces code which is hard to maintain
- Affects the whole team
- Not always “bad” – can sometimes be useful





# Dogfooding





# More Patterns (Practices)

- Whole Team Activity
- Pair programming
- Collective Code Ownership
- Common Architectural Vision
- Coding Standard / Readability
- Rubber Duck Debugging





# More Anti-Patterns

- Reinvent the Wheel
- Not Invented Here (Distrust of foreign code)
- Found on the Internet
- Copy Folder Versioning – Use Source Control!
- Copy Paste Programming
- Spaghetti Code
- Broken Window
- Shiny Toy
- Magic Strings and Numbers / Don't Repeat Yourself (DRY)





# How to get started with DevOps?

- DevOps is a management and cultural change  
*Gamification, Safe to Fail, Everyone must be on board*
- Automation is key
- Incremental adoption
- Start small and keep on improving
- DevOps is not a goal, it's a journey





# Sources

- DevIQ

<http://deviq.com/category/antipatterns/>

- Broken Windows Theory

Academic theory proposed by James Q. Wilson and George Kelling in 1982 that used broken windows as a metaphor for disorder within neighborhoods.

<https://www.britannica.com/topic/broken-windows-theory>

- The Internets





# Thank you!

## DevOps Patterns and Anti-Patterns

Stefan Koell  
Microsoft MVP  
@stefankoell, code4ward.net

